

SENIOR TRAINING OFFICER MEETING

Wednesday, 11 May 1977, 1030

A G E N D A

STATINTL

1. Management for Equality and Opportunity

2. FOIA/PA Seminar

3. Revised Component-Conducted Training Report Format (See attached alternative formats)

Mr. Fitzwater

STATINTL

4. Ramifications of the HAC Staff Report, Especially STO/Component Training Officer Relationships

5. The Training Evaluation Responsibilities of OTR and Directorates/Offices

6. Seminars on Performance Evaluation as a Possible Remedy for Unrealistic Fitness Reports

*June 5-10*  
*with:*  
~~7. CT Program~~

Approved For Release 2001/08/14 : CIA-RDP81-00896R000100040008-6

Component Training FY 1976

Office of ODP

NAME, LOCATION, LENGTH of COURSE (Hours)	DESCRIPTION	NO. of RUNNINGS	INSTRUCTOR/ OVERHEAD COSTS	TRAVEL AND OTHER COST	COURSE HOURS	COST/ C.HOUR	NO. of STUDENTS	COST PER STUDENT	COST PER STUDENT HOUR
CL (Advanced) FT, Hqs., 32 hrs.)	Designed as an in-depth study of Job Control Language, covering the more sophisticated topics. Requires a working knowledge of JCL or have completed intermediate JCL. Students will code several JCL examples to be run on Agency computers.	1	\$3,200.00	\$1,024.00	32	\$251.04	16	\$502.09	\$15.69
FORTRAN (BASIC)	An introduction to the FORTRAN IV programming of language. Students need have no programming experience. Material covered includes, etc.	1	3,200.00	1,120.00	40	209.50	14	598.57	14.96

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FIRST AID

DESCRIPTION

Provides instruction in the care and handling of the sick and injured before professional medical attention can be obtained. Covers general first aid and procedures to be used to alleviate pain, prevent further injury, and save lives. Students must demonstrate proficiency in emergency medical treatment to successfully complete course.

DESIGNED FOR

Emergency monitors near danger zones, or anyone wishing to be better prepared to administer emergency first aid.

ADMINISTRATIVE DATA

Conducted by:	OMS
Length:	10 hours (4 hours for refresher course)
Frequency:	On request
Place:	Headquarters Building
Class Size:	Maximum of 12
Prerequisite:	Supervisor authorization
Registration:	Contact OMS, Operations Division

HISTORICAL COST DATA

Number of Classes in FY 76:	35
Instructor/Overhead costs:	\$1,045.80
Travel/Other costs:	0
TOTAL	\$1,045.80
Number of Students:	924
Number of Successful Completions:	910
Number of Course Hours:	105
Cost per Course Hour:	\$10.45
Cost per Student:	1.60
Cost per Student Hour:	.16

10 May 1977

STATINTL

MEMORANDUM FOR: Agency Training Officers

FROM:

[REDACTED]  
Chief, Training Services Staff

SUBJECT:

Distribution of External Training  
Announcements

1. As the central point for receipt and dissemination of announcements of non-Agency training programs, the Office of Training is conducting a survey to identify areas of current interest. Please review the subjects listed on the attachment and indicate those on which your office wishes to receive material. If you have interests that are not included on the list, please identify them.

2. Please return the survey to OTR/TSS/REPG, Room 826, STATINTL Chamber of Commerce Building. Questions should be directed to [REDACTED] extension 3396.

STATINTL [REDACTED]

Attachment:  
List of subjects

Training Officer: \_\_\_\_\_ Office: \_\_\_\_\_

Mailing Address: \_\_\_\_\_ Extension: \_\_\_\_\_

Area Studies \_\_\_\_\_  
 Behavioral Sciences \_\_\_\_\_  
 Communication Skills: \_\_\_\_\_  
     Listening \_\_\_\_\_  
     Reading \_\_\_\_\_  
     Speaking \_\_\_\_\_  
     Writing \_\_\_\_\_  
 Cartography \_\_\_\_\_  
 Contracting \_\_\_\_\_  
     Federal \_\_\_\_\_  
     Cost & Price Analysis \_\_\_\_\_  
     Law \_\_\_\_\_  
     Negotiations \_\_\_\_\_  
     Procurement \_\_\_\_\_  
     Research and \_\_\_\_\_  
         Development \_\_\_\_\_  
     Termination \_\_\_\_\_  
 Economics \_\_\_\_\_  
     Comparative Economic \_\_\_\_\_  
         Systems \_\_\_\_\_  
     Economic Development \_\_\_\_\_  
     Economic Policy \_\_\_\_\_  
     General Economic \_\_\_\_\_  
         Theory \_\_\_\_\_  
     International \_\_\_\_\_  
     Labor Economics \_\_\_\_\_  
     Money, Credit, Banking \_\_\_\_\_  
     Quantitative Economics \_\_\_\_\_  
 Energy/Environment \_\_\_\_\_  
 Engineering \_\_\_\_\_  
     Acoustics \_\_\_\_\_  
     Aerospace/Atmospheric \_\_\_\_\_  
     Biomedical \_\_\_\_\_  
     Chemical \_\_\_\_\_  
     Civil \_\_\_\_\_  
     Design of Materials \_\_\_\_\_  
     Electrical \_\_\_\_\_  
     Fluid Mechanics \_\_\_\_\_  
     Lasers \_\_\_\_\_  
     Mechanical \_\_\_\_\_  
     Nuclear \_\_\_\_\_  
     Ocean Engineering \_\_\_\_\_  
     Optics \_\_\_\_\_  
     Radiography \_\_\_\_\_  
     Structural \_\_\_\_\_

Finance \_\_\_\_\_  
     Accounting \_\_\_\_\_  
     Auditing \_\_\_\_\_  
     Banking \_\_\_\_\_  
     Budgeting \_\_\_\_\_  
     Corporate \_\_\_\_\_  
     Financial Management \_\_\_\_\_  
     International \_\_\_\_\_  
 Geography \_\_\_\_\_  
 Graphics/Visual Aids \_\_\_\_\_  
 Health/Medicine \_\_\_\_\_  
 Health/Safety \_\_\_\_\_  
 Information Systems \_\_\_\_\_  
     Computer Programming \_\_\_\_\_  
     Data Processing \_\_\_\_\_  
     Operations Research \_\_\_\_\_  
     Systems Analysis \_\_\_\_\_  
 Instructional Development \_\_\_\_\_  
     Evaluation Techniques \_\_\_\_\_  
     Job/Task Analysis \_\_\_\_\_  
     Learning Objectives \_\_\_\_\_  
     Teaching Strategies \_\_\_\_\_  
 Labor Relations \_\_\_\_\_  
 Law \_\_\_\_\_  
     Equal Employment \_\_\_\_\_  
         Opportunity \_\_\_\_\_  
     Freedom of Information \_\_\_\_\_  
     Privacy Act \_\_\_\_\_  
 Library Science \_\_\_\_\_  
 Management/Executive \_\_\_\_\_  
     Development \_\_\_\_\_  
     Corporate \_\_\_\_\_  
     General Management \_\_\_\_\_  
     Insurance \_\_\_\_\_  
     International \_\_\_\_\_  
     Legal \_\_\_\_\_  
     Management by Objectives \_\_\_\_\_  
     Marketing \_\_\_\_\_  
     Personnel \_\_\_\_\_  
     Purchasing \_\_\_\_\_  
     Records \_\_\_\_\_  
     Research and Development \_\_\_\_\_  
 Mathematics \_\_\_\_\_  
     Analysis \_\_\_\_\_  
     Applied Mathematics \_\_\_\_\_  
     Logic \_\_\_\_\_  
     Statistics \_\_\_\_\_

Metric System	_____
Photography	_____
Politics/Government/ Foreign Relations	_____
Printing	_____
Sciences	_____
Biochemistry	_____
Biology	_____
Chemistry	_____
Physics	_____
Secretarial Sciences	_____
Administrative and Clerical	_____
Typing/Shorthand	_____
Systems Dynamics	_____
Technological	_____
Forecasting	_____
Television/Videotape	_____
Word Processing	_____
Other Subject Interests:	_____

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## MANAGEMENT FOR EQUALITY OF OPPORTUNITY

### INTRODUCTION

The course is designed especially for people in managerial and supervisory positions. It is based upon the assumption that the Agency's ability to promote full utilization of all employees regardless of race, color, sex, religion, national origin, or age, depends upon the awareness and behavior of managerial/supervisory personnel. They have a critical role in making the decisions necessary to eliminate real or apparent discrimination and to promote productive work relations among employees who differ in race, sex or culture. In fact managerial awareness and decisions have a great impact on the recommendations and efforts of EEO, FWP, Upward Mobility and other employees concerned with compliance and affirmative action.

In approaching the task of furthering the EEO concepts, it is recognized that success depends on two factors. The first deals with factual information which the supervisor needs to carry out his job. The second and the more difficult task involves establishing favorable attitudes and long term behavioral response. Primary emphasis will be given to providing the supervisors with information -- information about EEO Programs, processes, and the roles of various participants, including the supervisor. In some instances, information can lead directly to behavioral change. The program also provides the opportunity for the supervisor to look at his own attitudes and those of others and to experiment with new, i.e. more effective behavior. The proposed objectives, schedule, and concept seek to give recognition to the importance of these two factors and of the critical role that supervisors and managers play in the development of all human resources.

MANAGEMENT FOR EQUALITY OF OPPORTUNITY COURSE

OBJECTIVES:

Through lectures, readings, films, group discussion, workshop exercises, and case studies, each supervisor, at the conclusion of the course, should be able to:

1. Identify some of the more prominent ~~and~~ patterns of discrimination and describe their impact upon supervisory processes.
2. Have had the opportunity or been able to critically evaluate his or her own attitudes towards equality of opportunity.
3. Better contribute to the effective utilization of all employees by being aware of and sensitive to several creditable approaches to management behavior and actions.
4. Explain the historical background which gave rise to today's Equal Employment Opportunity Programs.
5. Articulate the Agency's progress in Equal Employment Opportunity Programs.
6. Describe what efforts the Agency is making to be fair to all employees, including describing such programs as the Upward Mobility Program, Federal Woman's Program and the Hispanic Program.
7. Be responsive to the complaint process and know what he or she, as a supervisor, should do when faced with a complaint from an employee.
8. Articulate the significance and importance of major legislation, executive orders and internal CIA policies which affect the management of Equal Opportunity Programs.